

CASE STUDY

Global Agribusiness & Food Company Drives Lean Transformation & Reduces Costs

Overview

- Bunge Limited, a global agribusiness and food company with approximately 32,000 employees in 30+ countries, drives lean transformation and reduces costs
- Senior leadership participation and a culture of continuous improvement fuelled the success of this lean transformation
- \$100M total programme savings and \$220M of future potential savings identified



Learn More About
TBM's Food & Beverage
Industry Solution

About TBM

Speed wins every time.

TBM specialises in operations and supply chain consulting for manufacturers and distributors. We accelerate operational performance to make you more agile and help you accelerate business performance 3–5x faster than your peers.

Challenge

- Goal to be the world's best-integrated food and agribusiness company as measured by farmer/customer satisfaction, operational excellence, motivated employees, and financial returns
- Create a consistent company-wide culture of quality and continuous improvement (CI)
- 5-year profit improvement target of \$150M in cost savings

Solution

- Create and rapidly internalise a multi-phase enterprise-wide culture of quality and CI across a global footprint to standardise businesses and maintain competitive advantage
 - Assess value stream, review organisational capability and financial performance objectives
 - Create CI programme framework, pilot process, and full roll-out plan
 - Identify key improvement priorities to fuel growth

Results

- CI programme launched and internalised in 28 facilities – 2 countries/4 divisions – in two years
- \$100M total programme savings and \$220M of future potential savings identified
- Bunge Continuous Improvement Organisation created with global responsibility
- Standard work, best practises, and communication powered employee engagement and support